

The background of the cover is a detailed, high-resolution image of a microchip. The chip is rendered in shades of blue and cyan, with intricate circuit patterns, traces, and various components visible. The overall aesthetic is technical and futuristic. A dark, semi-transparent horizontal bar is positioned across the upper middle section of the chip, serving as a backdrop for the company name and title.

HALMA

ANNUAL REPORT AND ACCOUNTS 2000

HALMA

Annual Report and Accounts 2000

Contents	Page
Financial Highlights	1
Chairman's Statement	2
Chief Executive's Review	4
Financial Review	8
Recent Acquisition Activity	10
Understanding Halma	11
Operating Review	12
Directors and Advisers	24
Non-executives	25
Executives	26
Report of the Directors	28
Corporate Governance	32
Report on Remuneration	35
Responsibilities of the Directors	40
Report of the Auditors	41
Consolidated Profit and Loss Account	42
Consolidated Balance Sheet	43
Statement of Total Recognised Gains and Losses	44
Movement in Shareholders' Funds	44
Consolidated Cash Flow Statement	45
Halma p.l.c. Balance Sheet	46
Accounting Policies	47
Notes on the Accounts	49
Analysis of Shareholders	64
Financial Calendar	65
Notice of Meeting	66
Summary 1991 to 2000	68
Group Directory	70

